2022



1 9 5 0



# **Agenda**

- Key Highlights
- Financial Review
- Q&A Session
- Appendix





# **Operational Highlights**



**Growth strategy** successfully executed



Vision 2030 support & growth drivers



Significant **new business** wins from **strategic projects** aligned with **Vision 2030** 



Significant **B2B** and **ESCO** sales growth



Optimized brand and product portfolio mix



IT Framework and Security
Infrastructure upgraded



Supply Chain Ongoing enhancement

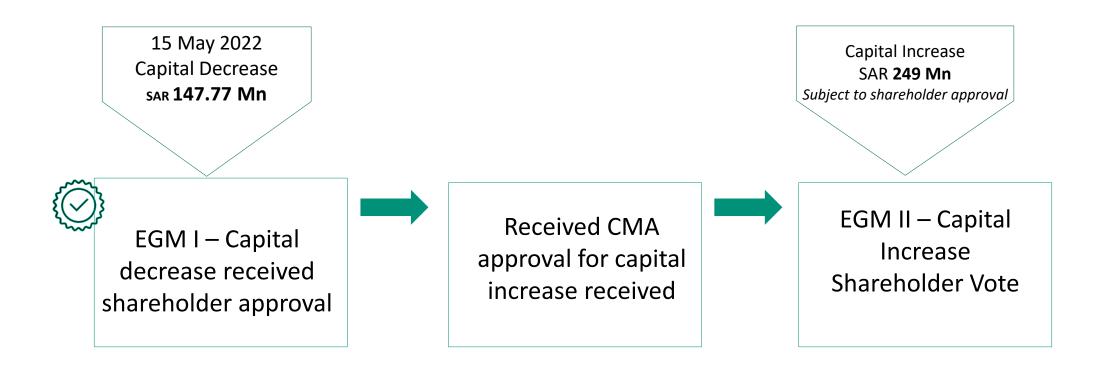


Sustained & grew **core segments** market share



### Key milestones paving way for future growth (outside Q1 2022)

- Election of a new Board of Directors establishes high caliber of dynamic leadership and experience
- Signing of an MOU with Fox Spa di Renzo Bompani e C. ("Bompani") to form a joint venture company to launch a manufacturing facility to produce cooker ranges in the Kingdom
- Capital restructuring to reduce accumulated losses as of Sept 2021, with subsequent increase
  in company capital via a rights issuance (pending shareholder approval)







#### **Performance highlights**

- Significant growth achieved in Q1 2022 leading with the top-line and following through to cost efficiencies.
- Profitability maintained for seventh consecutive quarter
- Significant new business wins from strategic projects aligned with Vision 2030

Total Revenue
sar 319.9 million
119/6

Gross Profit SAR 77.6 million 434.7%

Net Profit sar 14.5 million 48%

Gross Profit Margin 24.3%

Net Profit
Margin
4.5%

Earnings per Share

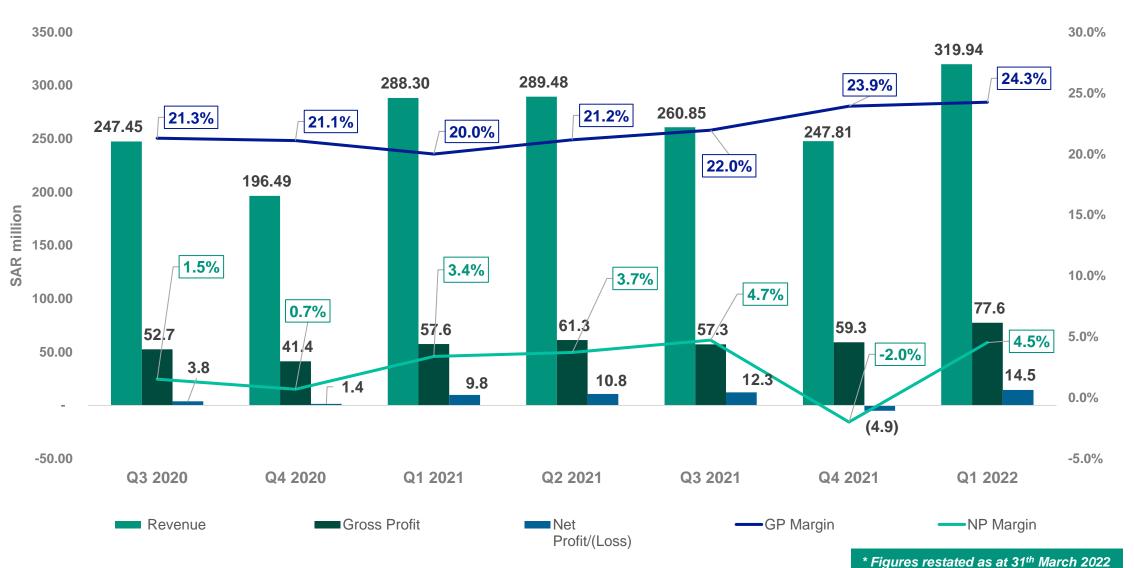
0.23

53%

\*vs Q1 2021

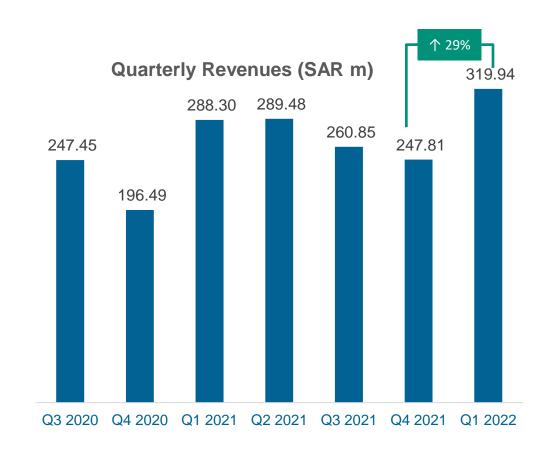


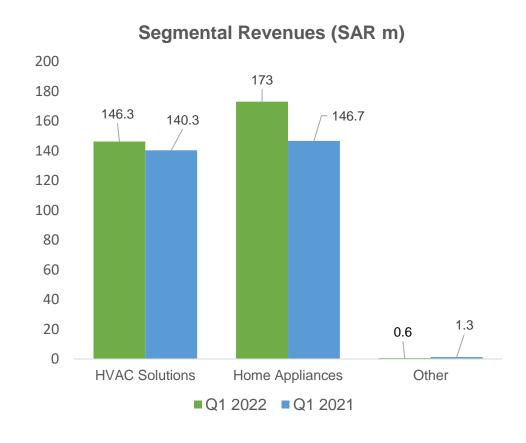
#### Income statement overview





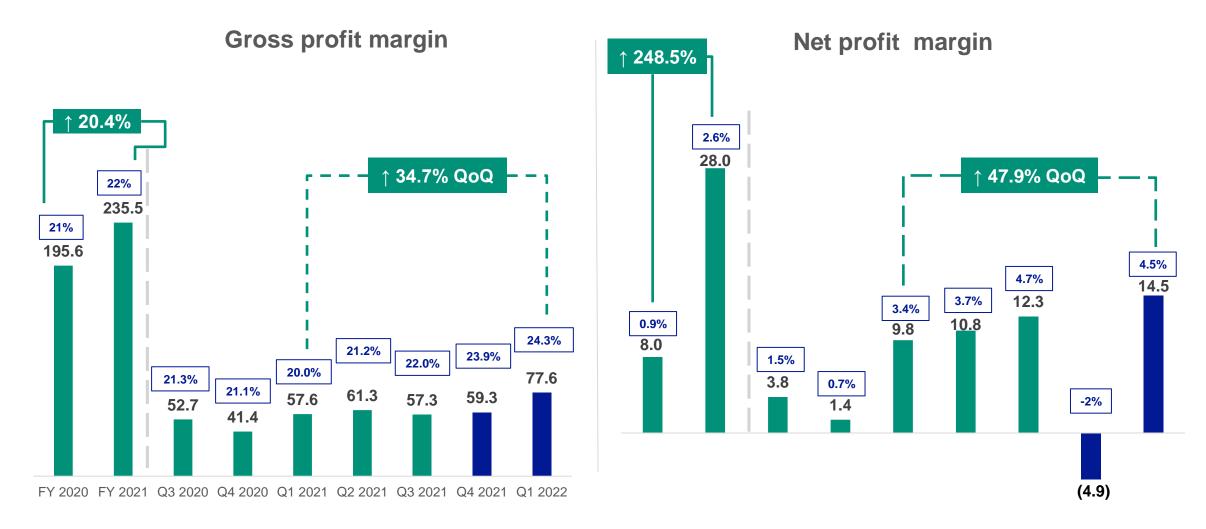
### Increased sales & revenue growth







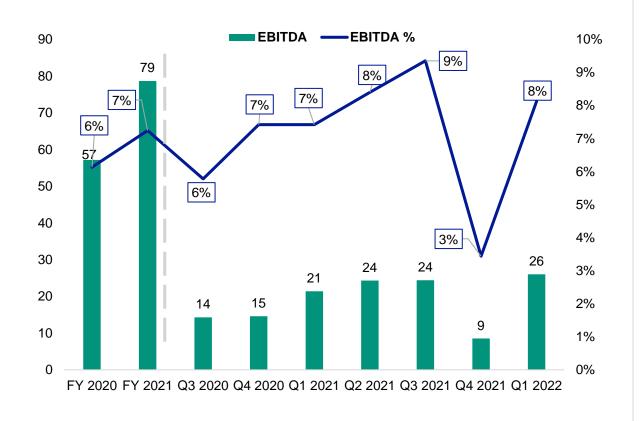
## Profitability maintained for 7 consecutive quarters

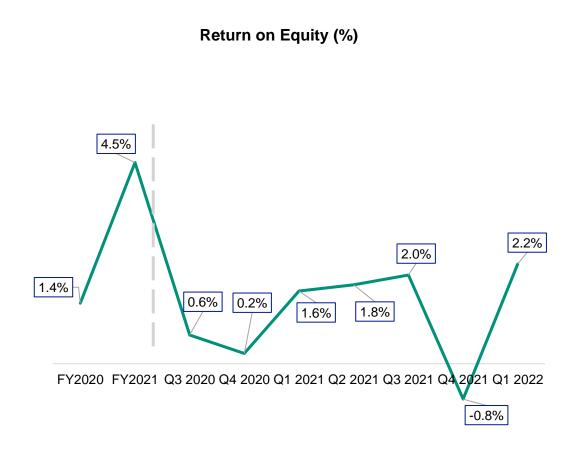




FY 2020 FY 2021 Q3 2020 Q4 2020 Q1 2021 Q2 2021 Q3 2021 Q4 2021 Q1 2022

#### **EBITDA & RoE**

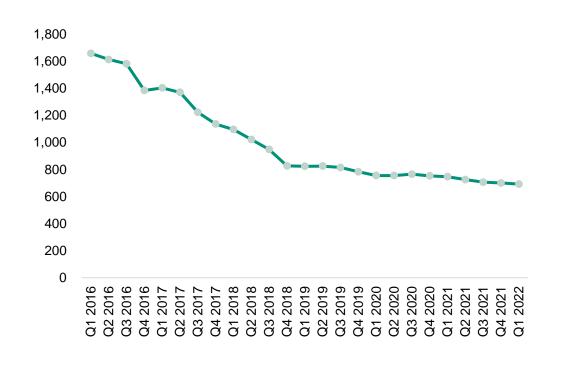




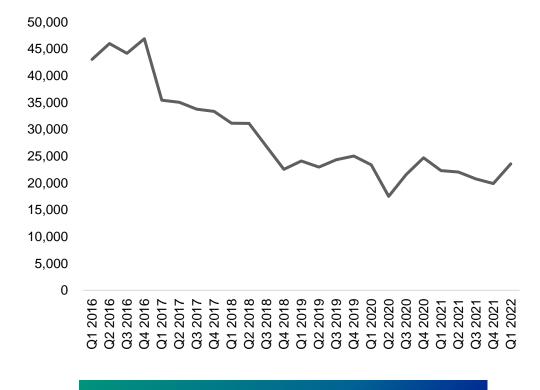
(SAR million)



## Right-sizing the workforce



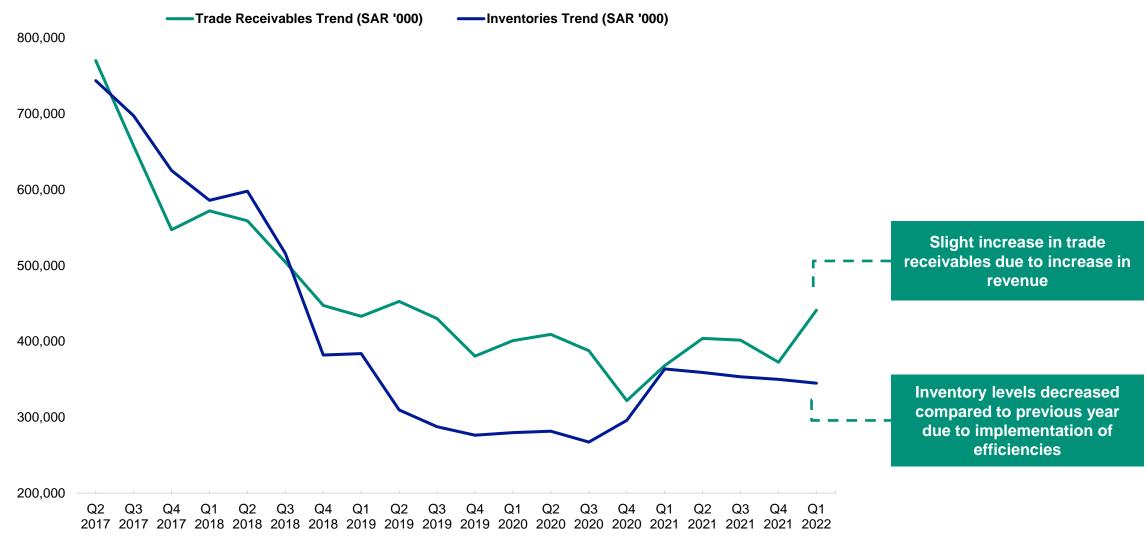
Employee headcount rationalization ongoing, productivity of workforce improving



Employee costs in Saudi Arabia increased by 18.5% in Q1 2022 vs Q4 2021



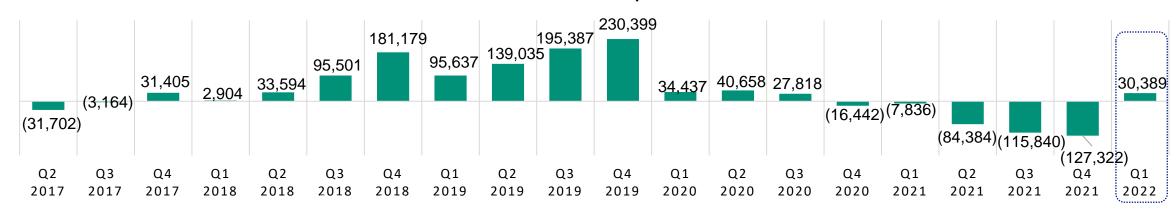
# Trade receivables vs. inventory trend



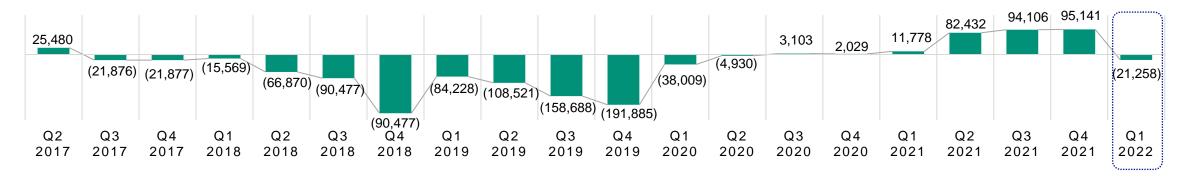


# Cash flow: operating and financing

#### **■ Cash Flow from Operations**

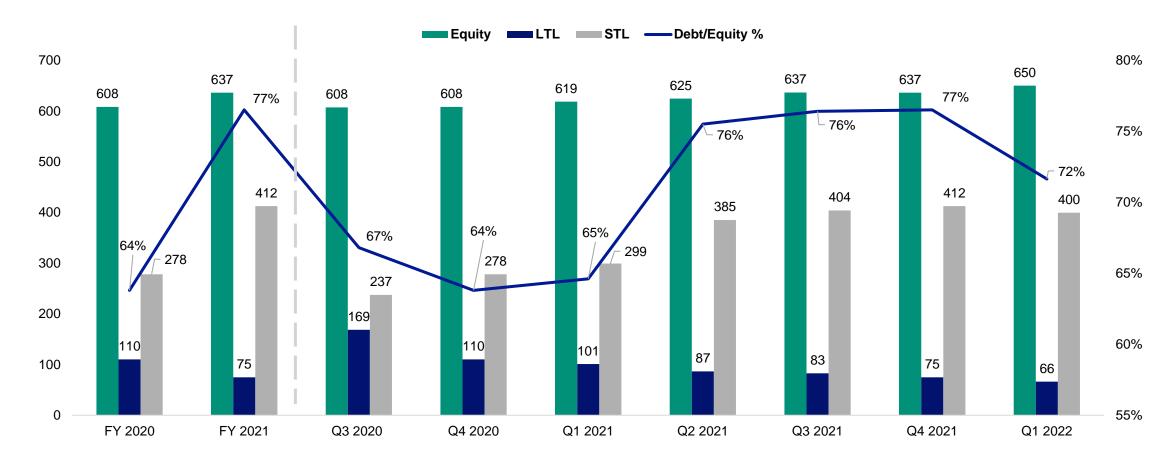


#### **■ Cash Flow from Financing**





# **Capital structure**

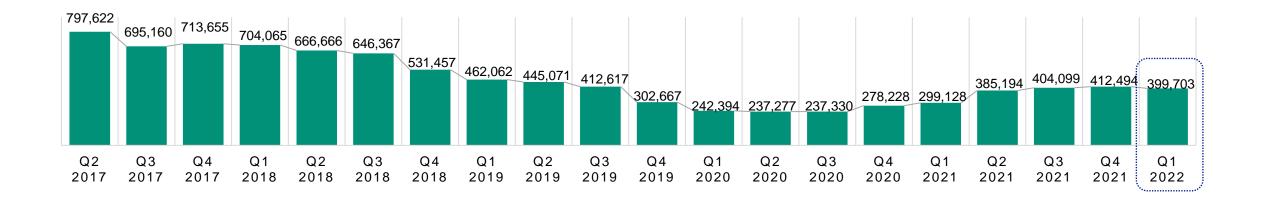




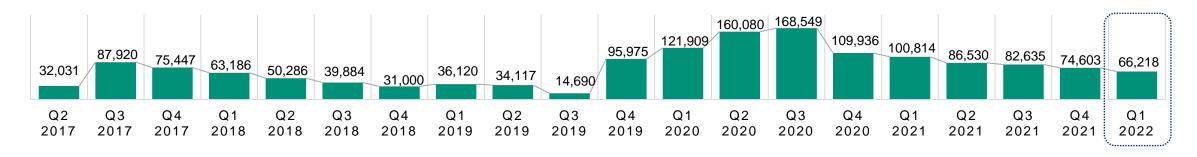
(SAR million / %)

#### STLs & MTLs trend

#### ■ Short Term Loans Trend



#### ■ Medium Term Loans Trend









#### **Income statement**

SAR '000	Q1 2022	Q1 2021	QoQ Change (%)
Sales	319,937	288,301	10.97%
Cost of sales	(242,303)	(230,670)	5.04%
Gross profit	77,634	57,631	34.71%
G&A expenses	(22,029)	(21,731)	1.37%
S&D expenses	(29,494)	(24,629)	19.75%
Impairment loss on trade & other receivables	(11,115)	(3,053)	264.07%
Other income, net	514	552	-6.88%
Operating income	15,510	8,770	76.85%
Financial charges	(4,705)	(3,534)	33.14%
Share in net income of equity accounted investees	6,294	8,423	-25.28%
Re-measurement of equity accounted investees	-	-	
Income before Zakat and non-controlling interests	17,099	13,659	25.18%
Zakat & Income tax	(2,625)	(3,875)	-32.26%
Net income before non-controlling interests	14,474	9,784	47.94%
Non-controlling interests in net loss of consolidates subsidiaries	(287)	76	-477.63%
Net income (available to equity holders)	14,761	9,708	52.05%



## **Cash flow statement**

SAR '000	Q1 2022	Q1 2021
Cash flows from operating activities		
Profit/(loss) for the period	17,099	13,659
Adjustments:	14,957	16,713
Changes in operating assets & liabilities	4,971	(21,378)
Employees' end of service benefits paid	(1,937)	(936)
Financial charges paid	(4,623)	(3,534)
Zakat and income tax paid	(78)	(3,239)
Net cash from operating activities	30,389	(7,836)
Net cash used in investing activities	(217)	(1,159)
Net cash used in financing activities	(21,258)	11,778
Net increase/(decrease) in cash and cash equivalents	8,914	2,783
Cash and cash equivalents at beginning of the period	53,020	79,906
Cash and cash equivalents at end of the period	61,934	82,689



### **Balance sheet**

SAR '000	Q1 2021	Q1 2022
<u>ASSETS</u>		
Non-current assets	672,795	675,441
Current assets	843,510	895,480
Total assets	1,516,305	1,570,921
<u>EQUITY</u>		
Total equity attributable to shareholders	605,809	636,931
Total equity	618,958	650,294
LIABILITIES & EQUITY		
Non-current liabilities	125,081	89,043
Current liabilities	772,266	831,584
Total liabilities	897,347	920,627
Total equity & liabilities	1,516,305	1,570,921

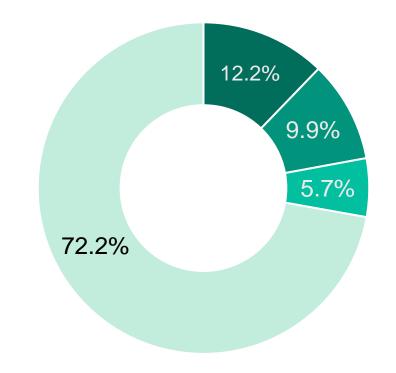


# **Shareholding Structure**

#### **Shareholding structure**



- Tawazon Arabia Co
- Lama Holding
- Other /Public



#### **Share information**

Market	Tadawul, Saudi Arabia
Currency	SAR
Listing date	May 2010
Financial year-end	31 December
Authorized capital (SAR)	630,000,000
Issued shares	63,000,000
Paid capital (SAR)	630,000,000
Par value/share (SAR)	10
Paid up value/share (SAR)	10

As at 31st March 2022





#### **Shaker overview**

The Middle East's leading A/C solutions company

Saudi's leading
authorized
importer &
distributor of key
international
brands

Exclusive Saudi distributor for internationally acclaimed home appliances brands:

- Maytag (1980)
- Ariston (1994)
- Indesit (2005)
- Midea (2008)
- Bissell (2015)
- Bompani (2020)
- Panasonic (2021)

Subsidiary: ESCO

 Energy saving consultancy and retrofitting services



Origins dating

back to 1950







Key business segments (Saudi Arabia)

- Wholesale
- B2B
- Projects





- Founded in Jeddah
- Riyadh HQ since 2015



## **Key Differentiators**

## Products, brands & services



Market-leading products, internationally-renowned brands, high-quality after sales support and service offer

#### **Distribution**



Kingdom-wide distribution network for all products, servicing all customer types

#### Management



A robust management framework with senior executives offering a high level of maturity and sector expertise

# Manufacturing capability



Joint Venture
with LG Air
Conditioning delivers
benefit
of cost-effective
manufacturing and
local distribution
within the Saudi
market

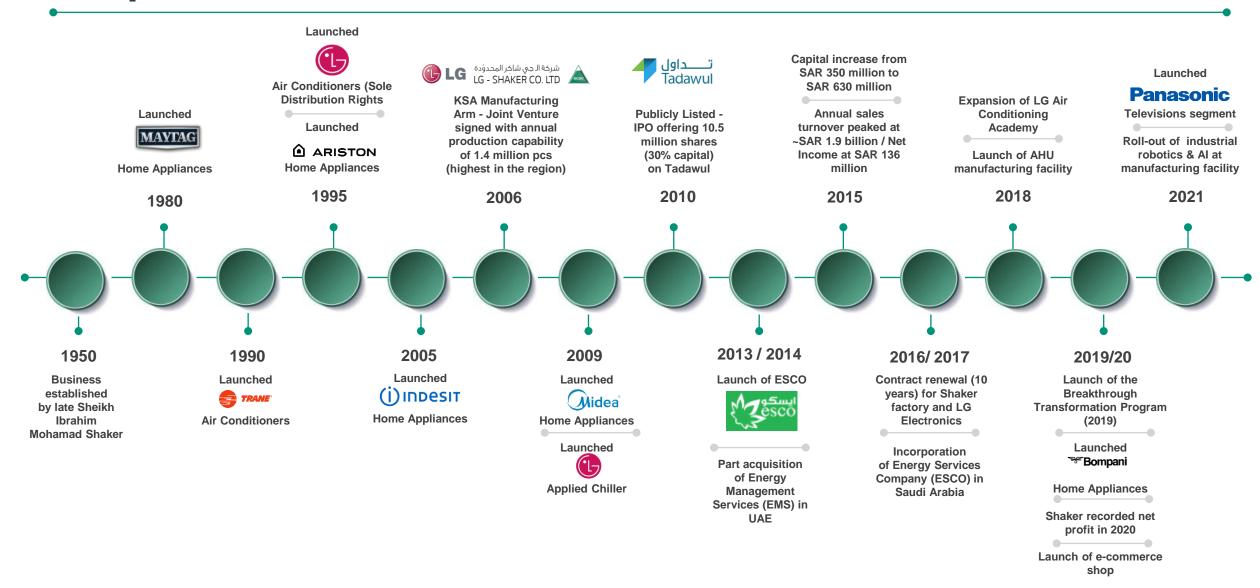
#### **Growing market**



The market for AC solutions and Home Appliances is expanding, supported by a growing population, increased consumer spending and disposable income



## **Corporate milestones**



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